

A STUDY ON IMPACT OF EMPLOYEES WORK LIFE BALANCE IN SOFTWARE INDUSTRY WITH REFERENCE INFOLOGIA TECHNOLOGIES PVT. LTD

Karthik S¹, Dr. M.Kotteeswaran*²

II MBA, Department of Management Studies, School of Management Studies, Vels Institute of Science Technology and
Advanced Studies (VISTAS), Pallavaram, Chennai¹

Associate Professor, Department of Management Studies, School of Management Studies, Vels Institute of Science
Technology and Advanced Studies (VISTAS), Pallavaram, Chennai²

Corresponding Author*

Abstract: This research explores the recruitment sources at Infologia Technology Pvt Ltd, a software firm based in Chennai, India, to explain the entire IT solutions market. Particularly relevant is the development and provision of a vast array of services, including software development, cloud computing, cybersecurity, data analytics, and so forth, in the field of information technology, where the rate of growth is usually quite high. Founded in 2014, Infologia Technology Pvt Ltd has made its way from being a startup to a firm serving the telecommunication and automotive industries, thus speaking for the vigor of the industry. It is very important for IT organizations to develop effective recruiting methods so as to hire the right people to manage the hurdles of continuous innovation and technology. The staff of Infologia is demographically and professionally studied, showing a mainly young, educated staff composed of full-time, part-time, and self-employed workers. Thus, the results determine to what extent personal management aimed at training, mentoring, and diversity has an effect on employee development and retention, which is at the same time very obvious. The report also says that for the IT business, now so competitive, companies can pull in and keep competent workers by optimizing recruiting channels and doing better employer branding. This study finally gives us an insight concerning how a certain IT business cultivated successful recruiting tactics, and it bears some importance for future development in human resource management and organization growth in the area of technology.

Keywords: Recruitment, Market, Work Life Balance, Information Technology, Business, Organization.

I. INTRODUCTION

The software and IT solutions industry encompasses a wide range of services and technologies designed to address business, organizational, and individual needs. It includes everything from custom software development, cloud computing, and enterprise resource planning (ERP) systems, to cybersecurity solutions, data analytics, and artificial intelligence (AI) applications. The industry is pivotal in enabling digital transformation across sectors, including finance, healthcare, manufacturing, and retail.

Key players in the industry range from large multinational corporations to smaller, specialized firms, all focused on creating software and solutions that help organizations improve efficiency, enhance user experiences, and stay competitive in a rapidly evolving market. The industry has seen significant growth with the rise of cloud technologies, mobile applications, automation, and the increasing demand for real-time data processing and connectivity.

OBJECTIVE OF THE RESEARCH:

- To Explore its significance in modern workplaces and personal lives.
- To Identify Factors Affecting Work-Life Balance
- To Assess the Impact on Employee Performance & Well-being
- To Identifying common barriers such as long working hours, lack of flexibility, and high job demands.
- To Understanding employees' views on their work-life balance and how it affects their professional and personal lives.

RESEARCH QUESTIONS:

1. What factors influence work-life balance among software professionals?"
2. What is the relationship between flexible work arrangements and job satisfaction in the software sector?"
3. How does poor work-life balance contribute to stress and burnout among software employees?

SIGNIFICANCE OF THE STUDY:

- Employee Well-being: It highlights how poor work-life balance can lead to stress, burnout, and mental health issues, which are prevalent in the software sector.
- Organizational Productivity: Companies that support better work-life balance can enhance employee engagement, reduce absenteeism, and improve overall organizational performance.
- Talent Retention: With high competition for skilled software professionals, organizations that prioritize work-life balance can attract and retain top talent.
- Policy Development: The findings can help HR departments and management teams develop better workplace policies that support flexible working arrangements, thereby fostering a more supportive work culture.
- Economic Impact: By improving work-life balance, software companies can reduce turnover costs and boost long-term sustainability and growth.

II. REVIEW OF LITERATURE

Jaharuddin, N. S., & Zainol, L. N. (2019). Work-life balance (WLB) and employee engagement are regarded as factors or catalysts with the potential to ensure a firm's continuous growth. Hence, imbalance between work and personal life causes higher stress that might lead to greater turnover intention among employees. As such, employees' ability to achieve WLB with organisational support should lead to higher job engagement, commitment and better job performance. This study examines a holistic view of the link between WLB, job engagement and turnover intention.

Lockwood, N. R. (2003). In organizations and on the home front, the challenge of work/life balance is rising to the top of many employers' and employees' consciousness. In today's fast-paced society, human resource professionals seek options to positively impact the bottom line of their companies, improve employee morale, retain employees with valuable company knowledge, and keep pace with workplace trends. This article provides human resource professionals with an historical perspective, data and possible solutions—for organizations and employees alike—to work/life balance. Three factors—global competition, personal lives/family values, and an aging workforce—present challenges that exacerbate work/life balance. This article offers the perspective that human resource professionals can assist their companies to capitalize on these factors by using work/life initiatives to gain a competitive advantage in the marketplace.

Arif, B., & Farooqi, Y. A. (2014). The present world might be characterized by revolutionary innovations and accelerated growth and development in every possible field but the other side of the coin relates to the extended working hours. Compounded to that are gadgets like the web enabled mobile technology which make one accessible to the work environment 24*7. As a result, the one area of life which most individuals neglect is maintaining a balance between work and family. Work life balance is seen more as women issue due to the traditional mindset, where the woman is considered primarily responsible for the smooth running of the day to day affairs of the family irrespective of her job profile and official responsibilities that is why managing work and family responsibilities can be very difficult for women. Such imbalance has a negative effect on personal life of working women which in turn have taken form of social hazards such as increasing number of divorces, infertility due to high stress levels. Organization, which successfully addresses these issues, (providing various work life balance facilities) leads to a healthy synergy in the working atmosphere of the company and its employee.

Razak, M. I., Yusof, N. M., Azidin, R. A., Latif, M. M. R. H. A., & Ismail, I. (2014). Work stress has become a common problem that faced by employees in many organizations regardless any industry that they involves today. Work-life balance and stress go hand in hand. What seems to matter in this regard is the importance workers place on balance in their lives and the effectiveness of work place policies and practices in supporting them to achieve this goal. This paper focuses on the work life of both employers and employees' and also suggests how work life-balance has to be achieved. The employers needs to frame polices that would minimize the work load of employee without affecting the productivity of the organisation, for achieving successful work-life balance. 80 of questionnaires were distributed randomly. Based on the following study, workload are significant at $p < 0.01$ (0.000) and have positive correlation with work life balance at 0.402. Besides that, role conflict also significant at $p < 0.01$ (0.002) and have positive correlation with work life balance at 0.348. In addition, interpersonal relationship is significant at $p < 0.01$ (0.000) and has positive correlation with work life balance at 0.387.

Sundaresan, S. (2014). Work life balance is a term used to describe the balance between an individual's personal life and professional life. A healthy work-life balance assumes great significance for working women particularly in the current context in which both, the family and the workplace have posed several challenges and problems for women. The dynamics of the work environment have exerted enormous pressure on working women as they need to cope with virtually two full time jobs – one at the office and the other at home.

III. RESEARCH METHODOLOGY

RESEARCH DESIGN: This study employs a descriptive research design.

DATA ANALYSIS TOOLS:

- Percentage analysis
- T-Test
- ANOVA
- Factor analysis

TOOLS USED: Software: SPSS

ETHICAL CONSIDERATIONS: When conducting research on the impact of work-life balance in the software industry, several ethical considerations must be taken into account

IV. RESULTS AND DISCUSSION

4.1Percentage Analysis

Age Group

Particular	No.of.Respondents	Percentage
18-24	30	46.9
25-34	23	35.9
35-44	11	17.2
Total	100	100

4.2Gender

Particular	No.of.Respondents	Percentage
Male	36	56.3
Female	28	43.8
Others	0	0
Total	100	100

T-Test

Group Statistics										
Gender		N	Mean	Std. Deviation	Std. Error Mean					
how would you rate your overall work-life balance	Male	36	4.00	.862	.144					
	Female	28	3.68	1.219	.230					

Independent Samples Test										
		Levene's Test for Equality of Variances		t-test for Equality of Means						
		F	Sig.	t	Df	Sig. (2-tailed)	Mean Difference	Std. Error Difference	95% Confidence Interval of the Difference	
									Lower	Upper
how would you rate your overall work-life balance	Equal variances assumed	5.352	.024	1.235	62	.221	.321	.260	-.199	.842
	Equal variances not assumed			1.184	46.645	.242	.321	.271	-.225	.868

Interpretation:

The t-test looks at the comparison of mean assessments of male and female respondents on work-life balance to determine if there is a significant difference. Statistical results taking the group data into account indicate that the values of means (4.00, 3.68) and standard deviations (0.862, 1.219) for males and females, respectively, are statistically significant. Uneven variances across the groups ($p=0.024$) are detected by the Levene's test, so that the 'equal variances not assumed' result is chosen. The t-test on this shows a t-value of 1.184 and a p-value of 0.242. Thus, there is no significant explainable difference regarding work-life balance evaluation between the genders at the 0.1 level. However, as men have slightly higher evaluations, the mean difference is statistically not different (-0.225 to 0.868), and it is within a reasonable confidence interval. This implies that gender was not the primary determinant in affecting work-life balance in the population studied, suggesting that other contaminants could potentially be used as a subject of study.

ANOVA

ONEWAY ANOVA

ANOVA					
How does work-life balance impact your job satisfaction					
	Sum of Squares	df	Mean Square	F	Sig.
Between Groups	2.262	2	1.131	0.989	0.378
Within Groups	69.738	61	1.143		
Total	72	63			

Hypothesis:

Null Hypothesis (H_0): The average scores for both Gender and Employee Performance in the population are equal to 0.

❖ Alternative Hypothesis (H_1): At least one of the average scores for Gender and Employee Performance in the population is not equal to 0.

Interpretation:

Work-life balance and its influence on job satisfaction of the participants were studied in the ANOVA study. The main reason why the Within Group total of squares is 69.738 with a mean square value of 1.143 across 61 degrees of freedom, but the Between Group total of squares is just 2.262, with a mean square value of 1.131 across 2 degrees of freedom. The F-value is given as 0.989, and the p-value, i.e., the related significance level, is 0.378, which is above the standard statistical significance threshold of 0.05. If the variation in job satisfaction across the groups based on work-life balance turns out to be not statistically significant, then this implies that the same. Thus, in other words, work-life balance changes are not a substantial factor in how job satisfaction changes in the studied group. However, one cannot overlook that additional variables may affect work satisfaction, and more inquiry will be needed to clarify the dynamics that are at play.

Factor Analysis

Factor Analysis			
KMO and Bartlett's Test			
Kaiser-Meyer-Olkin Measure of Sampling Adequacy.		.428	
Bartlett's Test of Sphericity	Approx. Chi-Square	166.839	
	Df	78	
	Sig.	.000	
Communalities			
		Initial	Extraction
	How often do you feel your work interferes with your personal life	1.000	.820
	What are the biggest challenges you face in maintaining work-life balance	1.000	.678
	How often do you work outside regular office hours (late nights, weekends, holidays)	1.000	.833
	Does your company provide any of the following work-life balance benefits	1.000	.844
	How comfortable are you taking time off from work for personal reasons	1.000	.432
	how would you rate your overall work-life balance	1.000	.692
	How does work-life balance impact your job satisfaction	1.000	.670
	Have you ever considered leaving your job due to poor work-life balance	1.000	.798
	How does poor work-life balance affect your mental and physical well-being	1.000	.713
	How supportive is your company in helping employees manage work-life balance	1.000	.811
	Do you think improving work-life balance would increase your productivity	1.000	.727
	Does your company have a formal work-life balance policy	1.000	.644
	How often does your company conduct employee well-being programs (stress management, wellness workshops, etc.)	1.000	.724
Extraction Method: Principal Component Analysis.			

Interpretation:

The findings from component analysis provide information on how the factors affect how participants see work-life balance. The Kaiser-Meyer-Olkin (KMO) Measure of Sampling Adequacy is 0.428, and the data are relatively suitable for factor analysis. Bartlett's test of sphericity is also statistically significant ($p < 0.000$) and, hence, shows inter-item correlations good enough for principal component analysis. Results from 0.432 to 0.844 were obtained, with the communalities table showing how much extracted components will account for individual variables. There are key factors that have high communalities — questions regarding business-provided work-life advantages (0.844), working outside of normal hours (0.833), and corporate help to maintain work-life balance (0.811). They are highly related to the work-life balance of the participants. Other variables, such as time off comfort (0.432), are represented poorly in the model and have lower communalities. This provides evidence that corporate rules, work schedules, and support networks matter a great deal to how people think about work-life balance. Items with higher communalities indicate some specific areas businesses have to tackle to enhance employee happiness and well-being. In addition, one critical factor affecting balance appears to be opportunities for improvement in both firm support systems and formal rules. Finally, the findings of this research point at the multiplicity of aspects that make up the work-life balance and the importance of dealing with different impacting factors to acquire a holistic view.

LIMITATIONS OF THE STUDY:

The study on work-life balance has several limitations that may impact the generalizability and accuracy of its findings. One key limitation is the reliance on self-reported data, which may be influenced by personal bias, exaggeration, or memory recall issues.

V. SUGGESTIONS

A lot of suggestions can be made based on the analysis of recruiting sources and demographics of the workforce offered by Infologia Technology Pvt. Ltd. It is important for the firm to invest enough in proper training and mentoring programs in order to ensure rigorous transfer of knowledge and endorsement of career progression so as to reduce turnover costs and retain employees in order to successfully manage a predominantly youthful workforce. The importance of taking targeted steps to promote diversity of gender in the workplace is crucial to create a balanced and inclusive workplace, such as forming a collaboration with groups—for example, focusing on women in technology—or reviewing recruiting procedures to eliminate unconscious prejudices. With employees having such high education qualifications, Infologia must continue to focus on recruitment from universities and offering continuing learning opportunities like sponsoring certification or providing access to online courses, as it is needed in order to maintain a highly qualified and competitive workforce. The organization should also define its fuzzy work arrangements policies, namely part-time, remote work, and contract engagements, to satisfy different demands with a bigger pool of talent. In an attempt to improve the recruiting process, Infologia might invest in application tracking systems (ATS) to help keep track and use data analytics to analyze the performance of different recruitment channels to get their resources right. Improving the company's online presence in social media and also on professional networking sites as a top employer would attract more qualified individuals to it that would help the company to be perceived as a great employer. Eventually, conducting regular employee feedback surveys and performance assessments enables the organization to know potential areas of improvement in staff happiness and engagement so that the HR procedures of the company can be altered proactively while still having a good and productive work environment.

VI. CONCLUSION

This analysis provides useful insights into the sources of recruitment and composition of the workforce of Infologia Technology Pvt Ltd to be used in refining HR policies and organizational growth. One of the strengths of the company is its capacity to attract a qualified, young staff, which is necessary for developing the business of the fast-moving IT business.

Infologia Technology Pvt. Ltd. needs to aim at many critical areas to retain its development and competitive edge. Targeted initiatives to increase gender diversity, learning and growth culture, and better management of its flexible workforce fall within these. By solving these problems, the firm can not only improve employee happiness and retention but also boost the firm's overall performance and reach market position.

Additionally, future work might consider the effectiveness of some recruiting channels as well as employees' views on work-life balance, career opportunities, and corporate culture. These investigations would be of great asset to Infologia Technology Pvt Ltd to create better and safer yet effective employee acquisition and management practices that will ensure Infologia's long life in the field of the IT solutions industry.

REFERENCES

- [1]. Jaharuddin, N. S., & Zainol, L. N. (2019). The impact of work-life balance on job engagement and turnover intention. *The South East Asian Journal of Management*, 13(1), 7.
- [2]. Lockwood, N. R. (2003). Work/life balance. Challenges and Solutions, *SHRM Research, USA*, 2(10), 2073-2079.
- [3]. Arif, B., & Farooqi, Y. A. (2014). Impact of work life balance on job satisfaction and organizational commitment among university teachers: A case study of University of Gujrat, Pakistan. *International journal of multidisciplinary sciences and engineering*, 5(9), 24-29.
- [4]. Mendis, M. D. V. S., & Weerakkody, W. A. S. (2017). The impact of work life balance on employee performance with reference to telecommunication industry in Sri Lanka: a mediation model. *Kelaniya Journal of Human Resource Management*, 12(1), 72-100.
- [5]. Razak, M. I., Yusof, N. M., Azidin, R. A., Latif, M. M. R. H. A., & Ismail, I. (2014). The impact of work stress towards work life balance in Malaysia. *International Journal of economics, commerce and management*, 2(11), 1-16.
- [6]. Garg, P., & Yajurvedi, D. N. (2016). Impact of Work-life Balance Practices on Employees Retention and Organisational Performance-A Study on IT Industry. *Indian Journal of Applied Research*, 6 (8), 105, 108.
- [7]. Sundaresan, S. (2014). Work-life balance–implications for working women. *OIDA International Journal of Sustainable Development*, 7(7), 93-102.
- [8]. Bhende, P., Mekoth, N., Ingalhalli, V., & Reddy, Y. V. (2020). Quality of work life and work–life balance. *Journal of Human Values*, 26(3), 256-265.
- [9]. Akter, A., Hossen, M. A., & Islam, M. N. (2019). Impact of work life balance on organizational commitment of university teachers: Evidence from Jashore University of Science and Technology. *International journal of scientific research and management*, 7(04), 1073-1079.
- [10]. Timms, C., Brough, P., Siu, O. L., O'Driscoll, M., & Kalliath, T. (2015). Cross-cultural impact of work–life balance on health and work outcomes. In *Handbook of research on work–life balance in Asia* (pp. 295-314). Edward Elgar Publishing.