

International Advanced Research Journal in Science, Engineering and Technology

A study on the impact of client relationship management on customer retention and business growth

Surya Narayanan VM¹, Dr. Priyadharshini*²

II MBA Department of Management Studies, School of Management Studies,

Vels Institute of Science Technology and Advanced Studies (VISTAS), Pallavaram, Chennai.¹

Assistant Professor, Department of Management Studies, School of Management Studies,

Vels Institute of Science Technology and Advanced Studies (VISTAS), Pallavaram, Chennai.²

*Corresponding Author

Abstract: The effect of Client Relationship Management (CRM) on client retention and business expansion in modern firms is examined in this study. CRM becomes an essential instrument for building enduring client relationships, raising customer happiness, and boosting profitability as companies depend more and more on customer-centric tactics to maintain competitive advantage. The study used a mixed-methods approach, integrating qualitative insights from interviews across multiple industries with quantitative data from surveys. The results show that good CRM practices are strongly positively correlated with greater rates of customer retention, which in turn greatly aid in business growth through positive word-of-mouth and higher customer lifetime value. According to the study's findings, implementing CRM systems strategically not only increases customer loyalty but also is essential to attaining long-term company growth.

Keywords: Client Relationship Management (CRM)Customer Retention Business Growth Customer Loyalty Customer Satisfaction.

I. INTRODUCTION

Managing and improving the financial facets of supply chain and logistics operations is the specialty of logistics finance. It entails the planning, analysis, and management of financial resources associated with the distribution, storage, and transportation of commodities and services. Logistics finance makes ensuring that the flow of money supports the flow of commodities, allowing companies to run more profitably and efficiently while cutting expenses. This entails planning for expenditures in technology, procurement, inventory control, warehousing, and transportation in addition to assessing the financial risks connected to supply chain delays or interruptions. Logistics financing is essential to preserving both operational effectiveness and financial stability in a globalized economy with increasingly intricate and capital-intensive supply chains. In order to make well-informed decisions about cost control, working capital management, and investment in logistics infrastructure, the finance and logistics departments must also work together. Organizations can increase transparency, cut waste, boost cash flow, and obtain a competitive advantage in the market by coordinating their financial plans with their logistics operations. Logistics finance, which deals with the planning, distribution, and regulation of financial resources utilized in logistics operations, is an essential part of supply chain management. It entails controlling expenses for order fulfillment, inventory control, warehousing, packaging, and transportation. Ensuring that logistics operations are conducted in the most economical and financially viable way is the primary goal of logistics finance. This entails keeping an eye on cash flow, managing operating costs, and determining the logistics infrastructure and technology's return on investment (ROI).By offering financial analysis and projections for supply chain operations, logistics finance also aids in decision-making. It assists in locating areas, such supplier negotiations, inventory reduction, and route optimization, where cost savings can be achieved without sacrificing service quality. Logistics finance is essential to risk management in today's intricate and globalized markets because it assesses the financial risk associated with supply chain interruptions, delays, or changes in freight and fuel prices.

The term "customer relationship management" (CRM) describes the methods, tools, and techniques used by businesses to track and evaluate their interactions with both present and potential clients. CRM's main objectives are to boost customer happiness and loyalty, strengthen corporate relationships, and increase revenue. CRM systems help organizations better understand customer needs, tailor communications, and provide more focused products and services



International Advanced Research Journal in Science, Engineering and Technology

Impact Factor 8.066 $\,st\,$ Peer-reviewed & Refereed journal $\,st\,$ Vol. 12, Issue 5, May 2025

DOI: 10.17148/IARJSET.2025.125115

by gathering and organizing client data, including contact information, purchase history, preferences, and feedback. In order to optimize marketing, sales, and customer service procedures, contemporary CRM solutions frequently include automation tools, data analytics, and artificial intelligence. CRM enables businesses to keep up regular and meaningful engagement with their clients via phone conversations, emails, social media, and in-person meetings. By recognizing important consumers and fostering long-term connections, an efficient CRM not only improves client retention but also increases profitability in fiercely competitive sectors. All things considered, CRM has emerged as a crucial component of contemporary business strategy, assisting companies in forging closer ties and providing outstanding customer service. CRM is essentially the process of comprehending the requirements, habits, and preferences of consumers and applying that knowledge to enhance customer satisfaction, improve interactions, and boost business profitability. Stronger customer retention and long-term business success are the results of this approach, which enables companies to better customize their goods, services, and communication tactics to match consumer expectations. CRM software or systems are one of the main technologies used by firms to implement CRM. Large volumes of data regarding consumer interactions across numerous touchpoints can be gathered, stored, and analyzed by these systems. CRM systems gather this information and build comprehensive profiles of every customer, regardless of how they connect with the businessthrough social media, email, customer support calls, or even in-person encounters. Businesses can give a more tailored and pertinent experience by using this extensive customer data to comprehend each client's journey, from the initial point of contact to post-purchase feedback.

II. REVIEW OF LITERATURE

Seman (2022)

The study revealed that employees generally had low perceptions of the effectiveness of significant work-life balance initiatives within the organization. Despite the implementation of various policies aimed at supporting work-life balance, such as flexible working hours, remote work options, and wellness programs, employees felt that these initiatives were not sufficient or impactful in addressing their personal and professional needs.

Vallaster (2020)

This field helps researchers narrow down their search to specific types of scholarly works, ensuring that the selected papers are the most pertinent to the topic being studied. The "Document Type" field in WoS classifies publications into various categories, such as research articles, review papers, conference proceedings, editorials, letters, and more.

Martínez-López(2020)

In the field of scientific research, it is generally assumed that the Web of Science (WoS) contains only high-quality journals, which are characterized by several important attributes that contribute to their credibility and impact within the academic community.

III. RESEARCH METHODOLOGY

Client Relationship Management (CRM) research methodology plays a crucial role in understanding customer behavior, improving engagement strategies, and optimizing business performance. By employing various research techniques such as surveys, interviews, data analytics, and predictive modeling, businesses can gather valuable insights into customer preferences, expectations, and satisfaction levels. This data-driven approach helps in making informed decisions, enhancing personalization, and strengthening customer loyalty.

Additionally, CRM research aids in identifying pain points, optimizing communication channels, and predicting future trends, ultimately leading to improved customer retention and increased revenue. Furthermore, it enhances operational efficiency by streamlining processes and leveraging automation for better service delivery. By continuously analyzing and refining CRM strategies through research, businesses gain a competitive advantage, ensuring sustainable growth and long-term customer relationships.

NEED FOR STUDY

• Study on businesses need to keep their customers happy to stay ahead. CRM systems help build strong relationships with customers, and this study will show how they help keep customers loyal and grow the business.

• Study on Customers needs and preferences are always changing. This study will help understand how CRM systems help businesses adapt to these changes and offer the right services to keep customers happy.

• Keeping existing customers is less expensive than finding new ones. This study will explore how CRM systems help businesses keep their customers loyal, leading to long-term growth.





International Advanced Research Journal in Science, Engineering and Technology

Impact Factor 8.066 $\,\,st\,$ Peer-reviewed & Refereed journal $\,\,st\,$ Vol. 12, Issue 5, May 2025

DOI: 10.17148/IARJSET.2025.125115

• Customer retention is a key driver of business success. Retaining customers is often more cost-effective than acquiring new ones.

Effective client relationship management enhances customer satisfaction, fosters loyalty, and encourages repeat business, leading to increased profitability

Objectives:

Primary Objectives:

• To Explore how CRM contributes to increased revenue, profitability, and market expansion through improved customer engagement.

• To Analyze how CRM enhances sales, profitability, and overall business expansion.

Secondary Objectives

• Identify how effective CRM strategies build strong, long-lasting relationships with customers, leading to higher retention rates.

• To examine external factors like market conditions are studied, internal project management practices influencing project delays require more focus.

Scope of the Study:

• A study on focus on how businesses use CRM systems to manage their relationships with customers, understanding the different tools and strategies used.

• It will explore how CRM systems help businesses keep their existing customers, which is key to long-term success.

• The study will examine how CRM systems contribute to business growth by improving customer loyalty and increasing revenue through repeat business.

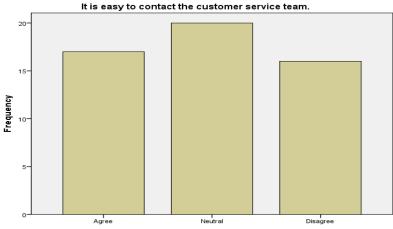
• The research may be conducted on a national or global scale, depending on available data.

DATA ANALYSIS AND INTERPRETATION:

Percentage Analysis:

It is easy to contact the customer service team.

		Frequency	Percent	Valid Percent	Cumulative Percent
	Agree	17	32.1	32.1	32.1
Valid	Neutral	20	37.7	37.7	69.8
	Disagree	16	30.2	30.2	100.0
	Total	53	100.0	100.0	



It is easy to contact the customer service team.

INTERPRETATION

The bar chart shows how respondents perceive the ease of contacting the customer service team. Among the 53 respondents, the largest group—37.7%—remained **neutral**, indicating neither satisfaction nor dissatisfaction.



International Advanced Research Journal in Science, Engineering and Technology

Impact Factor 8.066 $\,\,st\,$ Peer-reviewed & Refereed journal $\,\,st\,$ Vol. 12, Issue 5, May 2025

DOI: 10.17148/IARJSET.2025.125115

Approximately **32.1%** of participants **agreed** that it is easy to contact the customer service team, while **30.2% disagreed**, suggesting notable room for improvement. The nearly even distribution between agreement and disagreement highlights a mixed perception, where customer service accessibility may be inconsistent or not universally experienced as effective. Addressing the concerns of those who disagreed could enhance overall customer satisfaction and trust.

A	NOVA	
	NOT	

ANOVA		Sum of Squares	df	Mean Square	F	Sig.
	Between Groups	5.486	3	1.829	2.454	.074
Would you recommend this	Within Groups	36.514	49	.745		
company to others?	Total	42.000	52			
Tation and	Between Groups	.244	3	.081	.122	.947
It is easy to contact the customer service team.	Within Groups	32.738	49	.668		
customer service team.	Total	32.981	52			
T1	Between Groups	1.967	3	.656	.766	.519
The company listens to my	Within Groups	41.957	49	.856		
complaints.	Total	43.925	52			
	Between Groups	3.975	3	1.325	1.912	.140
I am satisfied with how the company handles issues.	Within Groups	33.950	49	.693		
company nancies issues.	Total	37.925	52			
[]	Between Groups	1.134	3	.378	.523	.668
get clear updates about my	Within Groups	35.395	49	.722		
delivery.	Total	36.528	52			
Without I have a much laws it is	Between Groups	1.686	3	.562	.884	.456
When I have a problem, it is	Within Groups	31.145	49	.636		
fixed quickly.	Total	32.830	52			

INTERPRETATION

1. Would you recommend this company to others?

The p-value is greater than the typical significance level of 0.05, meaning the difference between the groups is **not statistically significant**. This suggests that there is no strong evidence that the recommendation behavior significantly differs between the groups.

2. It is easy to contact the customer service team.

The p-value is much higher than 0.05, meaning there is no significant difference between the groups regarding the ease of contacting customer service. The results suggest that the ease of contact does not vary significantly across different groups.

3. The company listens to my complaints.

The p-value is greater than 0.05, indicating that the difference between the groups is **not statistically significant**. This suggests that the perception of how well the company listens to complaints does not vary significantly across the groups.

4. I am satisfied with how the company handles issues.

The p-value is greater than 0.05, so there is **no statistically significant difference** between the groups. This implies that satisfaction with how the company handles issues is fairly consistent across different groups.

5. I get clear updates about my delivery.

The p-value is much greater than 0.05, indicating that there is **no statistically significant difference** between the groups regarding the clarity of delivery updates. The clarity of updates does not appear to vary significantly across the groups.

6. When I have a problem, it is fixed quickly.

The p-value is greater than 0.05, meaning there is **no significant difference** between the groups. The speed at which problems are resolved seems to be similar across all groups.

FINDINGS

Duration of Service Use: The largest group of users (28.3%) have been with the provider for over 3 years, suggesting strong long-term customer retention. About 26.4% have used the service for 6 months to 1 year, with a smaller segment (20.8%) using it for less than 6 months.

Frequency of Use: Usage is highest on a monthly basis (37.7%), followed by occasional use (30.2%), indicating that most customers use the service irregularly. Only 18.9% use it daily, and 13.2% weekly.



International Advanced Research Journal in Science, Engineering and Technology

Impact Factor 8.066 🗧 Peer-reviewed & Refereed journal 🗧 Vol. 12, Issue 5, May 2025

DOI: 10.17148/IARJSET.2025.125115

Valued Customer Feelings: 60.4% of respondents feel like valued customers, indicating generally positive engagement. However, 39.6% do not, signaling room for improvement in personalizing customer experiences.

Perceived Customer Care: Only 45.3% believe the company cares about its customers, while 54.7% disagree, highlighting a gap in perceived empathy or support.

Trust in Delivery Safety: 52.8% trust the company to safely deliver packages, whereas 47.2% do not, pointing to concerns over package handling or reliability.

SUGGESTION

Given that recommendation behavior does not differ significantly across groups, focus on creating or improving loyalty programs that encourage customers to recommend the company. This could include offering rewards, discounts, or exclusive offers to incentivize referrals. Since ease of contacting customer service was not statistically significant across groups, it might be helpful to expand or improve the accessibility of customer service. Consider adding more communication options, such as live chat, social media support, or a 24/7 helpdesk, to cater to different customer preferences While the company is perceived to handle complaints consistently, there may still be opportunities for improvement. Consider implementing a more personalized approach to complaint handling or reducing response times. Introducing AI-driven tools could also streamline the process and improve response times for common issues.

IV. CONCLUSION

While there are some excellent features of service performance, the examination of customer satisfaction data shows that some important areas require attention to improve the overall customer experience. According to the results, there is potential for improvement in areas including customer service accessibility, delivery updates, and complaint resolution. It is evident that a more individualized, effective, and transparent strategy can significantly affect customer impressions even while there are no statistically significant variations in some satisfaction indicators (such as complaint management and ease of contact.

REFERENCES

- [1]. Peppers, D., & Rogers, M. (2011). Managing Customer Relationships: A Strategic Framework. Wiley.
- [2]. Buttle, F. (2009). Customer Relationship Management: Concepts and Tools. Elsevier.
- [3]. Stone, M., Woodcock, N., & Wilson, M. (1996). Managing Customers as Investments: The Strategic Value of Customers in the Long Run. Pearson.
- [4]. Huang, M.-H., & Benyoucef, M. (2013). Customer Relationship Management and Customer Experience Management: A Critical Review and Future Directions. Springer.
- [5]. Payne, A., & Frow, P. (2005). "A Strategic Framework for Customer Relationship Management," Journal of Marketing.
- [6]. Choudhury, P. (2002). "Customer Relationship Management: The Need for Leadership," Harvard Business Review.
- [7]. Boulding, W., Staelin, R., Ehret, M., & Johnston, W. J. (2005). "A Customer Relationship Management Model for Customer Retention and Profitability," Journal of Marketing.
- [8]. Malthouse, E. C., & Blattberg, R. C. (2005). "CRM and Customer Lifetime Value: A Review of the Literature and Directions for Future Research," Journal of Marketing Science.0